



# **MAASAI MARA UNIVERSITY**

**REGULAR UNIVERSITY EXAMINATIONS  
2023/2024 ACADEMIC YEAR**

**THIRD YEAR, FIRST SEMESTER**

**SCHOOL OF NATURAL RESOURCES, TOURISM  
HOSPITALITY**

**BACHELOR OF HOTELS & HOSPITALITY  
MANAGEMENT**

**COURSE CODE: HHM 3127-1**

**COURSE TITLE: HOSPITALITY SERVICES  
MANAGEMENT**

**DATE: 7/12/2023**

**TIME: 1100-1300 HRS**

**INSTRUCTIONS TO CANDIDATES**

Answer question **ONE** compulsory and any other **TWO** questions

*This paper consists of 3 printed pages. Please turn over.*

## **Section A: Compulsory**

### **Question One**

- I. Discuss FIVE key characteristics of services as described by various definitions and why they are important for service providers.  
**(5mks)**
- II. Explain the transition from the service economy to the experience economy.  
**(3mks)**
- III. Explain three behaviors customers display in waiting lines.  
**(3 marks)**
- IV. How does an operating strategy influence allocating efforts and investments in a service-oriented enterprise?  
**(5marks)**
- V. Explain the impact of service failure and subsequent recovery on customer loyalty. Provide specific points to support your explanation.  
**(4 marks)**

## **Section B: answer any TWO**

### **Question Two**

- a) Discuss the concept of the service package.  
**(10 marks)**
- b) How do the elements of the service package, including supporting facility, facilitating goods, and information, contribute to the overall service experience?  
**(5 marks)**

### **Question Three**

- a) Discuss the success factors influencing various types of service encounters.  
**(15 marks)**

### **Question Four**

- a) Explore the implications of changing the priority rule in waiting line systems. Giving examples, give the considerations companies should consider when altering these rules.  
**(4 marks)**
- b) Explain the difference between Global Services and Local Services. How does the nature of these services impact their vulnerability to global competition?  
**(8 marks)**
- c) Explain the concept of the customer as a co-producer in service delivery.  
**(3marks)**

### **Question Five**

- a) Examine the THREE dimensions of fairness in service recovery proposed by Stephen Tax and Stephen Brown.  
**(6marks)**
- b) How does procedural, interactional, and outcome justice collectively impact customer satisfaction? Provide examples illustrating each dimension.  
**(6 marks)**
- c) Differentiate between service qualifiers, service winners, and service losers.  
**(3marks)**

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