



MAASAI MARA UNIVERSITY

REGULAR UNIVERSITY EXAMINATIONS

2021/2022 ACADEMIC YEARS

**SCHOOL OF PURE APPLIED AND HEALTH
SCIENCES**

DIPLOMA IN FOOD NUTRITION AND DIETETICS

FIRST YEAR FIRST TRIMESTER

COURSE CODE : DND 2303,

**COURSE UNIT: PRINCIPLES OF PROJECT
PLANNING AND MANAGEMENT**

DATE: 8TH APRIL 2022;

TIME: 0830-1130

INSTRUCTIONS

- i. This end of year examination consists of three sections; namely section A, B and C
- ii. Section A is Multiple Choice Questions (MCQs). There are twenty questions, answer all questions
- iii. Section B is Short Answer Questions (SAQs). 40 marks. All questions are compulsory. Answer questions on piece of paper provided
- iv. Section C is Long Essay Questions (LEQs). 40 Marks. Answer any two questions on the piece of paper provided.
- v. Write your registration number and Not your name on all the pages of your answer sheet.

PART A: MCQ 20 MARKS

ALL QUESTIONS ARE COMPULSORY

1 Which of the following is NOT a component in project management framework?

- A. Project life cycle
- B. Project control cycle
- C. Tools and templates
- D. Project formation cycle

2. The following are the steps of identification of the stakeholders. Which one is NOT?

- A. Identify stakeholders with their interest
- B. Assessing influence of importance
- C. Identify how best to engage stakeholders
- D. Identify how best to interact

3. The following are the elements of project planning EXCEPT

- A. Defining project scope budget timeline
- B. Defining roles and responsibilities
- C. Defining the deliverables
- D. Defining the measurable progress

4. Project Management cycle are related in sequence to each other. Which one is NOT?

- A. Identification
- B. Appraisal
- C. Financing
- D. Co-ordinating

5. A project schedule is a document that include the following. Which one is NOT?

- A. The project timeline
- B. The organizational services
- C. Any other information critical to the team management
- D. Sequence activities

6. Which one is NOT among the project stakeholders

- A. Customers
- B. End – users of product
- C. Company and its leaders

D. Multi-disciplinary team

7. Under which of the following conditions would teams be more effective than individuals?

- A. When speed is important
- B. When the activities involved in solving the problem are very detailed
- C. When the actual document needs to be written
- D. When innovation is required

8. The following are basic reasons for project planning. Which one is NOT?

- A. To eliminate or reduce uncertainty
- B. To improve efficiency of the operation
- C. To obtain a better understanding of the objective
- D. To provide basis for growth in project

9. Which one is NOT a major component in Planning phase?

- A. Standard
- B. Procedure
- C. Organization
- D. Prizing goal

10. Work Breakdown structure is a product-oriented family tree of services and data requirement. Which one is NOT a key element in the common Framework?

- A. Planning can be performed
- B. Cost and budget can be established
- C. Objectives can be linked to company resources in logical manner
- D. Network construction and control planning not a requirement

11. In relation to Work Based Structure (WBS), task realignment should include the following Except

- A. Clearly defined start and End dates
- B. Be usable as a communication tool in result comparison with expectation
- C. Estimated on a total time duration not when the task must start or end
- D. Structuring of projects has less representative unit of work

12. A project manager is about to start on new project, where would she/he find detail about authority level in the project

- A. Organizational process assets
- B. Project charter
- C. Scope of statement
- D. Project management book

13. Which of the following is NOT the purpose of project charter?
- A. Legally authorizes the start of project
 - B. Helps keep track of project deadline
 - C. Help identify constraints and risk measures
 - D. Unlikely to consider interest of stakeholders
14. Which of the following is NOT in classification
- A. Subproject and task levels
 - B. Work packages and activity levels
 - C. Operational levels
 - D. Operational and Organizations level
15. The following are interpersonal skills of a project manager. Which one is NOT
- A. Communication skills
 - B. Negotiation skills
 - C. Leadership skills
 - D. Decision making skills
16. Which one is NOT in category of project management process?
- A. Executing
 - B. Monitoring and controlling
 - C. Planning
 - D. Organization
17. Which is the BEST definition of appraisal in project life cycle
- A. All aspect of stakeholder's views relevance to problems feasibility and other issues
 - B. All decision taken by relevant parties in stakeholders whether or not to fund project
 - C. The decision a greed in implementation and assessment of the project achievement
 - D. All decision to establishment program framework, problems, needs and interest of stakeholders
18. Which is NOT a function of project planning
- A. Basis for organizing work of project and allocating responsibilities
 - B. Co-ordination and communication between those involved in comprising project team
 - C. It instills a sense of urgency and time consciousness
 - D. It reduces time wastage and increase urgency to look ahead

19. Which is NOT a traditional approach to planning

- A. Planning and design
- B. Executing
- C. Monitoring and controlling
- D. Monitoring and Evaluation

20. The scope of work is defined in which phase of the project management?

- A. Initiating
- B. Planning
- C. Executing
- D. Closing

PART B, ANSWER ALL QUESTIONS (40MARKS)

1. State three component of project management (3marks)

2. Outline five steps in identification of the stakeholders (5marks)

3. a. Define Work Breakdown Structure (WBS) according to project charter (2marks)

b. State Key five benefits and uses of Work Breakdown Structure (WBS) (5marks)

4. In relation to Risk Management. Explain the following (8marks)

- a. Risk planning
- b. Risk identification
- c. Risk probability and effects
- d. Risk Response strategy

5. Briefly explain project schedule network diagram and give examples (5marks)

6. Explain five factors that may hinder a project officer from preparing an effective project proposal for an organization (10marks)

7. Define a project with help of an example (2mark)

PART C, ANSWER ONLY TWO QUESTIONS (40MARKS)

1. Mr. Samuel Kioko has been appointed as a new manager at Masai Mara University and tasked to develop a project charter for the institution within six months

- A. Describe project charter and project requirement document and its relevance to project management (10marks)
- B. Construct a sample project charter and project requirement documents to explain your description (5marks)
- C. Outline five (5) roles and responsibilities for Mr. Kioko

2. Project Management Framework is set of processes, tasks, tool that provide guidance, structure for execution of a project.

- A. Explain briefly the project life cycle and phases involved with the help of an example (10marks)
- B. Describe five stages a project undergoes according to World bank identification (10marks)

3. A Nutrition Student from Songo has been assigned to sensitize the community about smart farming, in regard to numbers of Malnutrition reports from MoH offices.

- A. Define project planning (2marks)
- B. Explain four initial steps in planning phases of any project (8marks)
- C. Discuss five functions of project planning (10marks)

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