



# **MAASAI MARA UNIVERSITY**

## **REGULAR UNIVERSITY EXAMINATIONS**

**2021/2022 ACADEMIC YEARS**

### **SCHOOL OF PURE APPLIED AND HEALTH SCIENCES**

#### **DIPLOMA IN FOOD NUTRITION AND DIETETICS**

**FIRST YEAR FIRST TRIMESTER**

**COURSE CODE : DND 2303,**

**COURSE UNIT: PRINCIPLES OF PROJECT  
PLANNING AND MANAGEMENT**

**DATE: 8<sup>TH</sup> APRIL 2022;**

**TIME: 0830-1130**

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#### **INSTRUCTIONS**

- i. This end of year examination consists of three sections; namely section A, B and C
- ii. Section A is Multiple Choice Questions (MCQs). There are twenty questions, answer all questions
- iii. Section B is Short Answer Questions (SAQs). 40 marks. All questions are compulsory. Answer questions on piece of paper provided
- iv. Section C is Long Essay Questions (LEQs). 40 Marks. Answer any two questions on the piece of paper provided.
- v. Write your registration number and Not your name on all the pages of your answer sheet.

## **PART A: MCQ 20 MARKS**

### **ALL QUESTIONS ARE COMPULSORY**

- 1 Which of the following is NOT a component in project management framework?
  - A. Project life cycle
  - B. Project control cycle
  - C. Tools and templates
  - D. Project formation cycle
2. The following are the steps of identification of the stakeholders. Which one is NOT?
  - A. Identify stakeholders with their interest
  - B. Assessing influence of importance
  - C. Identify how best to engage stakeholders
  - D. Identify how best to interact
3. The following are the elements of project planning EXCEPT
  - A. Defining project scope budget timeline
  - B. Defining roles and responsibilities
  - C. Defining the deliverables
  - D. Defining the measurable progress
4. Project Management cycle are related in sequence to each other. Which one is NOT?
  - A. Identification
  - B. Appraisal
  - C. Financing
  - D. Co-ordinating
5. A project schedule is a document that include the following. Which one is NOT?
  - A. The project timeline
  - B. The organizational services
  - C. Any other information critical to the team management
  - D. Sequence activities
6. Which one is NOT among the project stakeholders
  - A. Customers
  - B. End – users of product
  - C. Company and its leaders

- D. Multi-disciplinary team
7. Under which of the following conditions would teams be more effective than individuals?
- A. When speed is important
  - B. When the activities involved in solving the problem are very detailed
  - C. When the actual document needs to be written
  - D. When innovation is required
8. The following are basic reasons for project planning. Which one is NOT?
- A. To eliminate or reduce uncertainty
  - B. To improve efficiency of the operation
  - C. To obtain a better understanding of the objective
  - D. To provide basis for growth in project
9. Which one is NOT a major component in Planning phase?
- A. Standard
  - B. Procedure
  - C. Organization
  - D. Prizing goal
10. Work Breakdown structure is a product-oriented family tree of services and data requirement. Which one is NOT a key element in the common Framework?
- A. Planning can be performed
  - B. Cost and budget can be established
  - C. Objectives can be linked to company resources in logical manner
  - D. Network construction and control planning not a requirement
11. In relation to Work Based Structure (WBS), task realignment should include the following Except
- A. Clearly defined start and End dates
  - B. Be usable as a communication tool in result comparison with expectation
  - C. Estimated on a total time duration not when the task must start or end
  - D. Structuring of projects has less representative unit of work
12. A project manager is about to start on new project, where would she/he find detail about authority level in the project
- A. Organizational process assets
  - B. Project charter
  - C. Scope of statement
  - D. Project management book

13. Which of the following is NOT the purpose of project charter?

- A. Legally authorizes the start of project
- B. Helps keep track of project deadline
- C. Help identify constraints and risk measures
- D. Unlikely to consider interest of stakeholders

14. Which of the following is NOT in classification

- A. Subproject and task levels
- B. Work packages and activity levels
- C. Operational levels
- D. Operational and Organizations level

15. The following are interpersonal skills of a project manager. Which one is NOT

- A. Communication skills
- B. Negotiation skills
- C. Leadership skills
- D. Decision making skills

16. Which one is NOT in category of project management process?

- A. Executing
- B. Monitoring and controlling
- C. Planning
- D. Organization

17. Which is the BEST definition of appraisal in project life cycle

- A. All aspect of stakeholder's views relevance to problems feasibility and other issues
- B. All decision taken by relevant parties in stakeholders whether or not to fund project
- C. The decision a greed in implementation and assessment of the project achievement
- D. All decision to establishment program framework, problems, needs and interest of stakeholders

18. Which is NOT a function of project planning

- A. Basis for organizing work of project and allocating responsibilities
- B. Co-ordination and communication between those involved in comprising project team
- C. It instills a sense of urgency and time consciousness
- D. It reduces time wastage and increase urgency to look ahead

19. Which is NOT a traditional approach to planning
- A. Planning and design
  - B. Executing
  - C. Monitoring and controlling
  - D. Monitoring and Evaluation
20. The scope of work is defined in which phase of the project management?
- A. Initiating
  - B. Planning
  - C. Executing
  - D. Closing

## **PART B, ANSWER ALL QUESTIONS (40MARKS)**

1. State three component of project management (3marks)
2. Outline five steps in identification of the stakeholders (5marks)
3.
  - a. Define Work Breakdown Structure (WBS) according to project charter (2marks)
  - b. State Key five benefits and uses of Work Breakdown Structure (WBS) (5marks)
4. In relation to Risk Management. Explain the following (8marks)
  - a. Risk planning
  - b. Risk identification
  - c. Risk probability and effects
  - d. Risk Response strategy
5. Briefly explain project schedule network diagram and give examples (5marks)
6. Explain five factors that may hinder a project officer from preparing an effective project proposal for an organization (10marks)
7. Define a project with help of an example (2mark)

**PART C, ANSWER ONLY TWO QUESTIONS (40MARKS)**

1. Mr. Samuel Kioko has been appointed as a new manager at Masai Mara University and tasked to develop a project charter for the institution within six months

- A. Describe project charter and project requirement document and its relevance to project management (10marks)
- B. Construct a sample project charter and project requirement documents to explain your description (5marks)
- C. Outline five (5) roles and responsibilities for Mr. Kioko

2. Project Management Framework is set of processes, tasks, tool that provide guidance, structure for execution of a project.

- A. Explain briefly the project life cycle and phases involved with the help of an example (10marks)
- B. Describe five stages a project undergoes according to World bank identification (10marks)

3. A Nutrition Student from Songo has been assigned to sensitize the community about smart farming, in regard to numbers of Malnutrition reports from MoH offices.

- A. Define project planning (2marks)
- B. Explain four initial steps in planning phases of any project (8marks)
- C. Discuss five functions of project planning (10marks)

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