



MAASAI MARA UNIVERSITY
SUPPLEMENTARY/ SPECIAL UNIVERSITY
EXAMINATIONS
2020/ 2021 ACADEMIC YEAR

SECOND YEAR FIRST SEMESTER
SCHOOL OF ARTS AND SOCIAL SCIENCES
DIPLOMA IN SOCIAL WORK

COURSE CODE: DCD 209

COURSE TITLE: PROJECT DESIGN,
IMPLEMENTATION AND MANAGEMENT

DATE: NOVEMBER 2020

TIME:

INSTRUCTIONS TO CANDIDATES

Answer Question ONE and any other TWO questions

This paper consists of TWO printed pages. Please turn over

SECTION A: ANSWER QUESTION ONE AND ANY OTHER TWO QUESTIONS

- 1a) Distinguish between a Project and a Programme. **(4 Marks)**
1b) Distinguish between Programme management and Project Management. **(4 Marks)**
1c) Describe the triple constraint as used in Projects. **(10 Marks)**
1d) Describe characteristics a Project **(5 Marks)**
1e) Briefly describe the History of Project management as a Discipline **(7 Marks)**

SECTION B: ANSWER ANY TWO QUESTIONS FROM THIS SECTION

- 2a) Describe the Baum Cycle of Project Management **(10 Marks)**
2b) Describe components of Project Appraisal Process **(5 Marks)**
2c) Describe project identifiers **(5 Marks)**

3a) Critically describe sources of Project ideas **(10 Marks)**
3b) What is Feasibility Analysis and Describe project that may not undergo Feasibility analysis **(10 Marks)**

4a) Describe the components of the Log Frame Matrix and describe its role in Project Management **(10 Marks)**
4b) Briefly describe Programme Evaluation and Review Techniques and Critical Path Method as used in Project Management **(5 Marks)**
4c) Describe methods of solving conflicts in Project Management **(5 Marks)**

5a) Describe the components of the **SWOT** and **PESTLE** Models as used in Project Management **(10 Marks)**
5b) Describe factors that may contribute to Project termination **(10 Marks)**

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